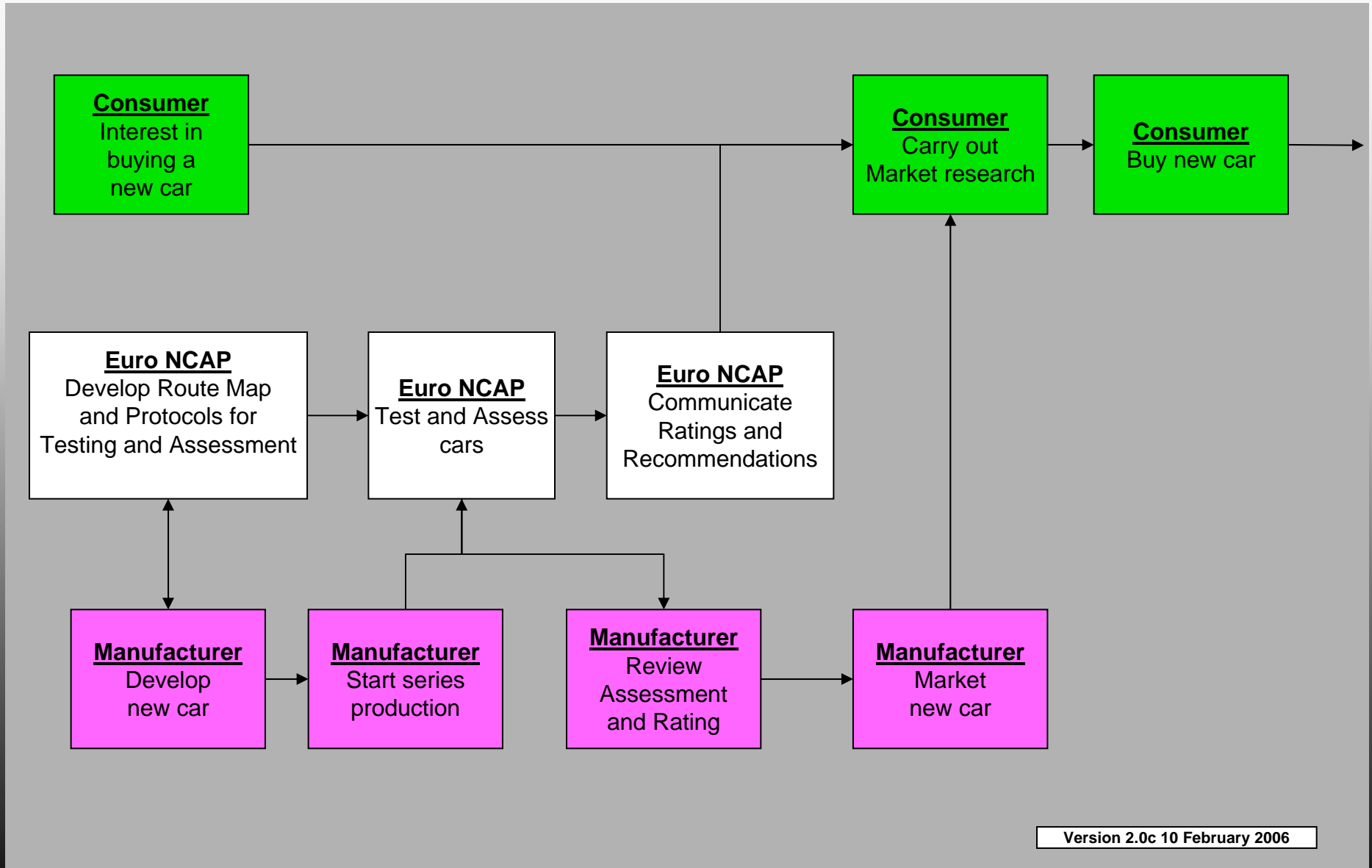
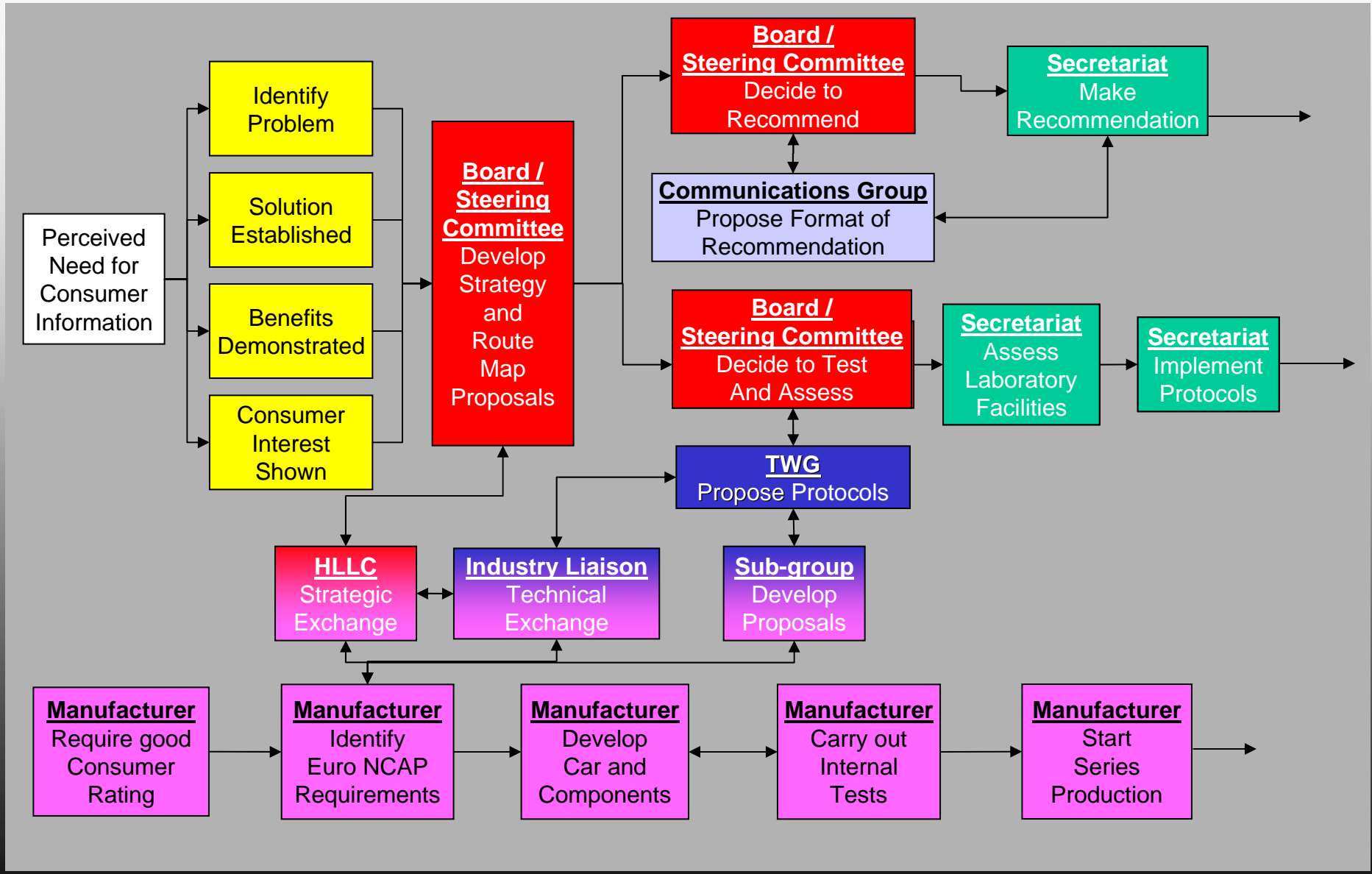


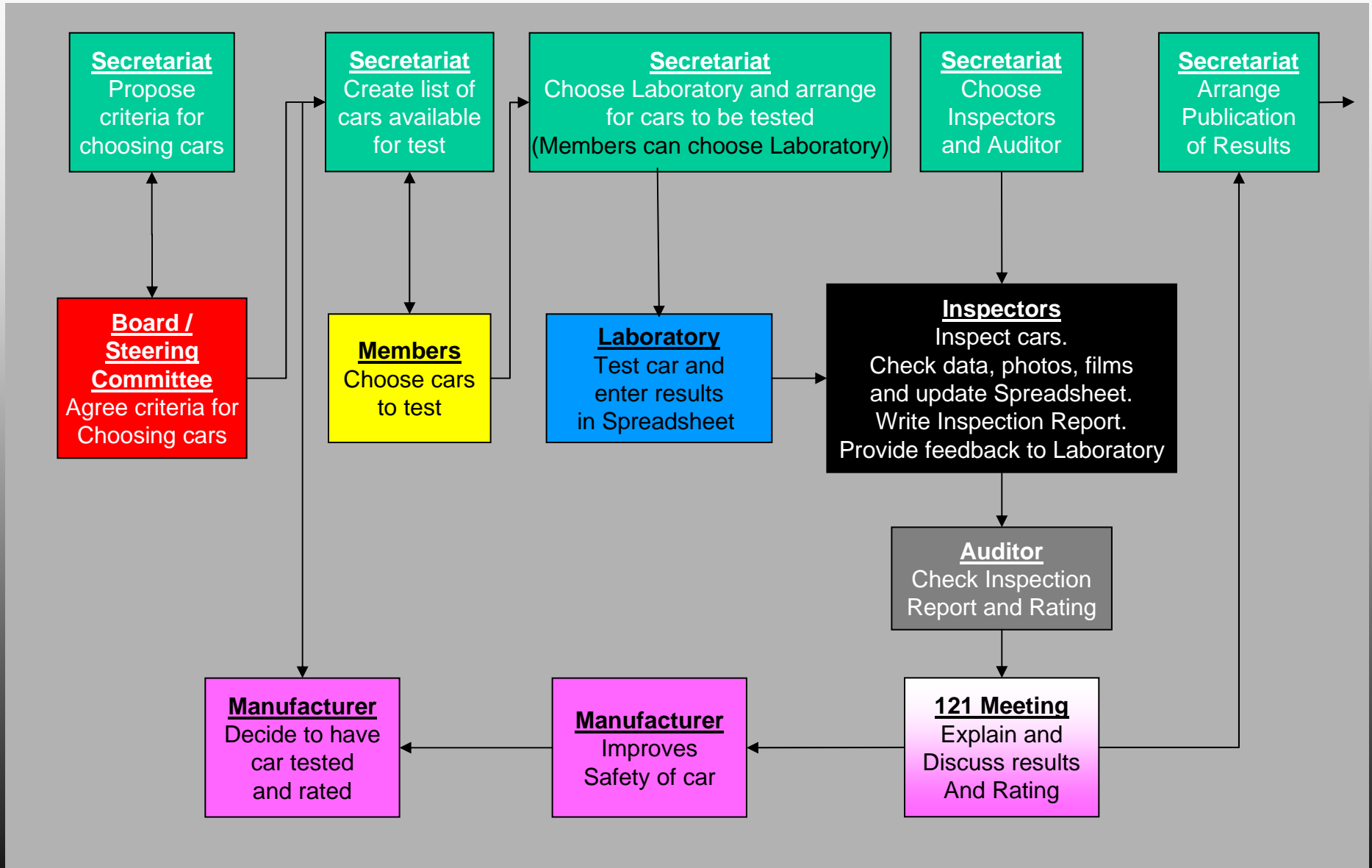
The Euro NCAP Process



Development Phase



Test Phase



Communication Phase

